## Gaien Office

4-1 Kasumigaokamachi, Shinjuku-ku, Tokyo 160-0013
NIPPON SEINENKAN / Japan Sport Council Bldg.
**< Access >**
**Tokyo Metro Ginza Line**
5-min. walk from Gaienmae Station (Exit 2b)
**Toei Oedo Line**
10-min. walk from Kokuritsu-Kyogijyo Station (Exit A2)
**JR Sobu Line (local)**
12-min. walk from Sendagaya Station/Shinanomachi Station

## Prince Chichibu Memorial Rugby Stadium

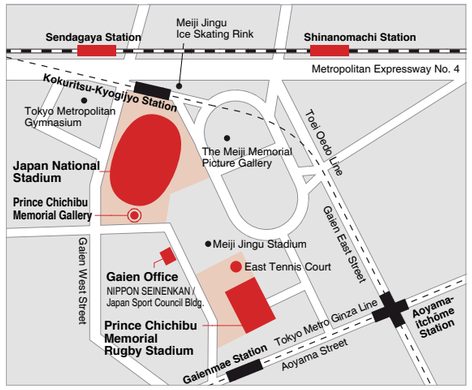
2-8-35 Kita-Aoyama, Minato-ku, Tokyo 107-0061
**< Access >**
**Tokyo Metro Ginza Line**
5-min. walk from Gaienmae Station (Exit 2b)

## Prince Chichibu Memorial Gallery

10-1 Kasumigaokamachi, Shinjuku-ku, Tokyo 160-0013
Japan National Stadium
**< Access >**
**JR Sobu Line (local)**
11-min. walk from Sendagaya Station/Shinanomachi Station
**Toei Oedo Line**
7-min. walk from Kokuritsu-Kyogijyo Station (Exit A2)
**Tokyo Metro Ginza Line**
11-min. walk from Gaienmae Station (Exit 2b)

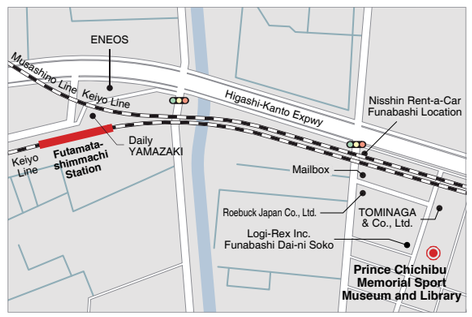
## Japan National Stadium

10-1 Kasumigaokamachi, Shinjuku-ku, Tokyo 160-0013
**< Access >**
**JR Sobu Line (local)**
5-min. walk from Sendagaya Station/Shinanomachi Station
**Toei Oedo Line**
1-min. walk from Kokuritsu-Kyogijyo Station (Exit A2)
**Tokyo Metro Ginza Line**
9-min. walk from Gaienmae Station (Exit 2b)



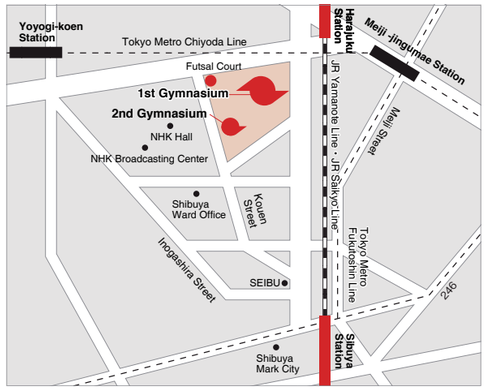

## Prince Chichibu Memorial Sport Museum and Library

2-5-3 Nishiura, Funabashi-shi, Chiba 273-0017
Logi-Rex Inc. Funabashi warehouse 5th floor
**< Access >**
**JR Keiyo Line**
13-min. walk from Futamatashimmachi Station



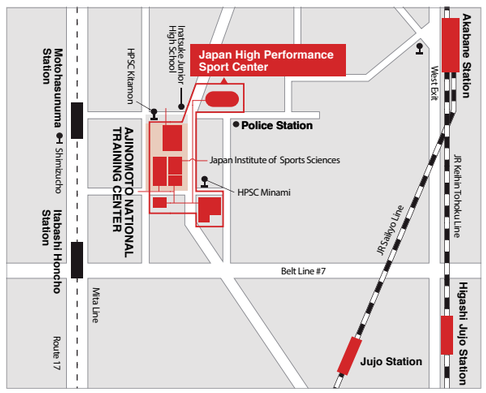

## Yoyogi National Stadium

2-1-1 Jinnan, Shibuya-ku, Tokyo 150-0041
**< Access >**
**JR Yamanote Line**
5-min. walk from Harajuku Station West Exit
**Tokyo Metro Chiyoda Line, Fukutoshin Line**
5-min. walk from Meiji-jingumae Station (Exit 1)




## Japan High Performance Sport Center
## Japan Institute of Sports Sciences
## AJINOMOTO NATIONAL TRAINING CENTER
## AJINOMOTO FIELD NISHIGAOKA

3-15-1 Nishigaoka, Kita-ku, Tokyo 115-0056
**< Access >**
**Toei Mita Line**
10-min. walk from Motohasunuma Station (Exit A1)
13-min. walk from Itabashihoncho Station (Exit A1)
**JR Saikyo Line, Keihin Tohoku Line, Utsunomiya Line, Takasaki Line, Ueno-Tokyo Line, Shonan-Shinjuku Line**
From Akabane Station's West Exit, take a bus for;
“Akabane Shako” and stop at “HPSC Minami”. or
“Ikebukuro-eki Higashi-guchi” or “Nichidai Byoin” and stop at “HPSC Kitamon”.




JAPAN SPORT
COUNCIL


## JAPAN SPORT COUNCIL

4-1 Kasumigaokamachi, Shinjuku-ku, Tokyo 160-0013
NIPPON SEINENKAN / Japan Sport Council Bldg.

https://www.jpnsport.go.jp
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2026






## Basic Principles of the Japan Sport Council (JSC)

## Basic Principles (JSC's Mission)

**Through the promotion of sports and the sound development of people, the Japan Sport Council strives to realize healthy and abundant lives, thus contributing to fair and vibrant societies and to a world full of peace and friendship.**

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### Goals and Activities

The JSC was established based on two major legislations; the Act on General Rules for Incorporated Administrative Agency (Act No. 103 of 1999) and the Act on the JAPAN SPORT COUNCIL (Act No. 162 of 2002).
The objectives of the JSC are stated as "In order to promote sports and to enhance and maintain school children's health, the JSC operates its sports facilities appropriately as well as efficiently; provides necessary assistance for the promotion of sports, covers injury and accidents involving children under school care, conducts research regarding sports and the maintenance and enhancement of children's health, collects and provides sports-related materials; and contributes to the development of people's physical and mental health based on the activities above".

### Organization Summary

JAPAN SPORT COUNCIL

Address : 4-1 Kasumigaokamachi, Shinjuku-ku, Tokyo 160-0013

Employees: 890 (Men: 461, Women: 429)

[Breakdown] Full-time employees 442 (Men: 278, Women: 164)
Indefinite-term employees: 9 (Men: 6, Women: 3)
Part-time employees 439 (Men: 177, Women: 262)

Executives : President ASHIDATE Satoshi
Vice President NAGAI Tsutomu
Vice President ONISHI Keisuke
Vice President KUKIDOME Takeshi
Vice President YANO Isao
Auditor KODAMA Shinya
Auditor (part-time) OHASHI Reiko

*As of April 1, 2026



## Message from the President and CEO

The Japan Sport Council (JSC) is an incorporated administrative agency established to promote sport and enhance the health and well-being of children and students, thereby contributing to the healthy physical and mental development of the people of Japan.
Sport enriches lives by improving health and well-being, inspiring individuals, strengthening community bonds, and fostering an inclusive society. As Japan continues to face demographic and social changes, including a declining birthrate, an aging population, and evolving local communities, we remain committed to creating a society where everyone can enjoy sport and experience its many benefits.
To achieve this goal, we will continue to strengthen collaboration with national sport organizations, national sport federations, local governments participating in the Japan Sport Network (JSN), universities, research institutions, and private-sector partners. Together, we will create new value through sport and contribute to a more vibrant society.
At the same time, we will advance digital transformation across the organization by accelerating the digitalization of our data and operations and actively embracing cutting-edge technologies, including artificial intelligence (AI). Through these efforts, we aim to enhance services for athletes and the public while creating a more efficient and supportive working environment for our staff.
To achieve these objectives, we will focus on the following initiatives.

- Since April 2025, the Japan National Stadium has been operated by a private-sector consortium. We will continue to work closely with the consortium to ensure the stadium remains a welcoming venue that is widely valued and enjoyed by the public. In addition, construction of the New Prince Chichibu Memorial Rugby Stadium (tentative name) under a Private Finance Initiative (PFI) project began in February 2026. In managing and operating these facilities, we will steadily advance initiatives that provide high-quality services to spectators and athletes, contribute to the growth of the sports economy, and reduce the financial burden on the public, while remaining aligned with national policies.

- We will ensure the safe, secure, and effective management of sports facilities managed by JSC, including Yoyogi National Stadium, AJINOMOTO NATIONAL TRAINING CENTER, and AJINOMOTO FIELD NISHIGAOKA. We will also strengthen the functions of the National Center for Mountaineering Education and contribute to the further development of sport in Japan.

- To further enhance the capabilities of the High Performance Sport Center (HPSC), the core hub for strengthening Japan's international sporting competitiveness, we will deepen collaboration with the Japanese Olympic Committee (JOC), the Japanese Paralympic Committee (JPC), national sport federations, regional sports medicine and science centers, universities, and industry partners. Through the integrated development of Olympic and Paralympic sports, we will support the performance enhancement of Japan's top athletes through an all-Japan system that brings together stakeholders across sport, academia, and industry. We will also strengthen our capacity to collect and analyze international sports information, supporting the further improvement of Japan's competitiveness on the world stage.

- In addition, we will provide Japanese athletes competing in the Olympic and Paralympic Games, the Asian Games, and the Asian Para Games with advanced sports medicine, sports science, and information services. We will also establish dedicated support centers outside the Athletes' Village during major international multi-sport games and provide a wide range of services to support athletes in performing at their best.

- We will ensure the proper operation and promotion of sports lotteries, including BIG, MEGA BIG, toto, and WINNER, which serve as an important source of funding for sport development in Japan. We will also work to distribute grants more effectively to support both high-performance sport and community sport development.

- We will help create an environment in which athletes can focus on their performance with confidence and peace of mind. To promote clean and fair sport, we will work closely with relevant organizations to strengthen governance and compliance within sport organizations, provide support for addressing harassment and other concerns, advance anti-doping initiatives, and safeguard sport integrity.

- With the renewal of the Injury and Accident Mutual Aid Benefit Online Claim System scheduled for January 2027, we will strive to provide more timely and reliable benefits for injuries, illnesses, disabilities, and deaths that occur while children and students are under school supervision. We will also leverage insights from benefit data to strengthen accident-prevention efforts and enhance information on child safety, thereby contributing to safer and more secure school environments for children.

Through these initiatives, we will return the many benefits and values generated by sport to society and contribute to improving the quality of life for every citizen while helping to build a vibrant and sustainable society.
I sincerely appreciate your continued support and cooperation as we pursue these goals together.



JAPAN SPORT COUNCIL
President and CEO
ASHIDATE Satoshi

### History

**Japan School Lunch Society established** (October 1, 1955)

**Japan School Safety Association established** (March 1, 1960)

**National Stadium established** (April 1, 1958)

**School Health Center of Japan established** (July 26, 1982)

**National Stadium and School Health Center of Japan established** (March 1, 1986)
- Sports Promotion Fund Department created (December 27, 1990)
- Sports Promotion Lottery Department created (April 1, 1999)
  *The two were merged in April 2004 to form the Sports Promotion Fund and Lottery Department.
- Japan Institute of Sports Sciences created (April 1, 2001)

**Japan Sport Council established** (October 1, 2003)
- National Training Center created (April 1, 2008)
- National Center for Mountaineering Education transferred from the Ministry of Education,Culture, Sports, Science and Technology (April 1, 2009)
- Department of Information and International Relations created (April 1, 2012)
  * Reorganized in April 2023
- Sport Integrity Unit created (April 1, 2014)
- High Performance Sport Center created (April 1, 2016)
  * Renamed the High Performance Sport Center in May 2019
- Tasks concerning injury and accident mutual aid benefits moved from the Ministry of Education, Culture,Sports,Science and Technology to the Children and Families Agency (April 1, 2023)
  * School Safety Department renamed Injury and Accident Mutual Aid Benefit Department in April 2023

# Sports Facility Management and Promotion of Sports Activities

We are engaged in the management and operation of sports facilities where various sporting competitions and other events are held. We also manage and operate the “National Center for Mountaineering Education”, which conducts coach training for mountaineering, as well as the “Prince Chichibu Memorial Sport Museum and Library”, which showcases the history and tradition of sports in Japan.

## Sports Facility

**We manage and operate the Yoyogi National Stadium, the Prince Chichibu Memorial Rugby Stadium and the AJINOMOTO FIELD NISHIGAOKA.**

### Yoyogi National Stadium (1st, 2nd Gymnasium)

**National Important Cultural Property (2021)**

Yoyogi National Stadium was built for the 1964 Tokyo Olympic Games. The 1st Gymnasium is a dynamic structure featuring a suspended roof supported by two main pillars and cables. The 2nd Gymnasium features a bowl-like shape with an impressive cone-shaped ceiling and a suspended structure spiraling outwards from a single main pillar. Their beautiful designs have received high international acclaim. They are currently used for various sports and cultural events. The 1st Gymnasium was also utilized as a venue for the Tokyo 2020 Olympic and Paralympic Games in 2021.

YOYOGI NATIONAL STADIUM

**Facility outline**

■ **1st Gymnasium**
Total area: 28,705m² / Arena area: 4,000m² / Capacity: 12,934 seats (maximum)
*At the time of the 1964 Tokyo Olympic Games, there was a 50m swimming pool with 8 lanes and a diving pool.

■ **2nd Gymnasium**
Total area: 5,644m² / Arena area: 1,300m²
Capacity: 4,002 seats (maximum)



Yoyogi National Stadium (1st, 2nd Gymnasium), aerial photo



1st Gymnasium



2nd Gymnasium

Yoyogi National Stadium Website **https://www.jpnsport.go.jp/yoyogi/**

### Prince Chichibu Memorial Rugby Stadium

Prince Chichibu Memorial Rugby Stadium was completed in 1947 as a rugby-specific stadium and was initially called the "Tokyo Rugby Stadium." It was later renamed "Prince Chichibu Memorial Rugby Stadium" and transferred to the National Stadium on October 1, 1962. It served as a football venue during the 1964 18th Tokyo Olympic Games and is currently used for international rugby matches, Japan Rugby League One, and Kanto University Rugby League matches.

**Facility outline**
Turf area: 10,515.5m²
(The greens are maintained year-round with Tifton grass in summer and perennial ryegrass in winter.)
Land area: 35,459m² / Building area: 11,741m² / Capacity: 24,871 seats



Prince Chichibu Memorial Rugby Stadium

### AJINOMOTO FIELD NISHIGAOKA

In 1972, the National Nishigaoka Stadium was built as a soccer stadium. It is widely used for international games, Emperor's Cup Qualifying Competition, All Japan University Football Tournament, Kanto University Football League tournament, Japan Women’s Football Championship, All Japan High School Tournament etc. It was renamed “AJINOMOTO FIELD NISHIGAOKA” in 2012 under a naming rights agreement.

**Facility outline**
Turf area: 10,614m² (Soccer field 105m×68m)
(The greens are maintained all year round with tifton grass in summer and perennial ryegrass in winter.)
Total area: 997.17m² / Building area: 1,186.65m² / Capacity: 7,258 seats



AJINOMOTO FIELD NISHIGAOKA



## National Center for Mountaineering Education

**Special facilities for fostering mountaineering leaders**

Originally established in 1967 by the Ministry of Education to promote the sound development of mountaineering in Japan, it has been under the management of JSC since 2009. The center has since contributed to the prevention of mountain accidents by providing coach training programs and information on mountaineering.

| | |
|---|---|
| **Main Building** | Elevation : 480 meters / Site Area : 26,114 m² / Building Area : 1,658 m² / Attached Facilities : Training room, accommodation rooms, lecture rooms, drying room, packing room |
| **Indoor Sport Climbing Wall** | [1] Height : 6 to 8 meters / Width : 17 meters / Made of FRP<br>[2] Height : 6 meters / Width : 3 meters / Made of plywood |
| **Indoor Bouldering Wall** | Height : 2.5 meters / Width : 12 meters / Made of plywood |
| **Outdoor Rock Climbing Practice Wall** | Height : 17.5 meters / Depth (from front to rear) : 11 meters / Width : 13 meters |
| **Summer Base Camp** | Elevation : 2,450 meters / Site Area : 725 m² |
| **Wintern Base Camp** | Elevation : 1,310 meters / Site Area : 550 m² *Currently suspension of use. |



The main building



Rock Climbing Practice Wall



Summer Training Workshop for Mountaineering Leaders

(1) **Holding training workshops and seminars**
We organize training workshops that combine lectures with practical instruction for university students, high school club activity advisors, fire and police personnel, Japan Self-Defense Force personnel, mountain rescue teams, and members or instructors affiliated with prefectural mountaineering federations or associations. Additionally, we hold both on-site and online seminars for hikers (including beginners).

(2) Providing information on the latest climbing and mountaineering

(3) Providing facilities, instruction, and cooperation to climbing groups and other related organizations for their training workshops

For the latest information about applying to participate in these training workshops and other services, please refer to our official accounts on X and Instagram.

National Center for Mountaineering Education X

National Center for Mountaineering Education Instagram

The Center’s Website **https://www.jpnsport.go.jp/tozanken/**

## Prince Chichibu Memorial Sport Museum and Library

**Support history and tradition of sports from the cultural aspect**

The Prince Chichibu Memorial Sport Museum and Library is Japan’s only integrated sport museum and library. The younger brother of the Showa Emperor, Crown Prince Chichibunomiya Yasuhito (1902-1953) was widely known as the “Prince of Sports,” and the museum was opened in 1959 to commemorate his service to sports in Japan and to contribute to the advancement of sports.

Currently, the Prince Chichibu Memorial Sport Museum is preparing to relocate and reopen at the planned New Prince Chichibu Memorial Rugby Stadium (tentative name). Regarding exhibition activities, in January 2022, we opened the "Prince Chichibu Memorial Gallery" inside the Japan National Stadium, which holds special and collection exhibitions centered on the personal belongings of Prince Chichibu Yasuhito. We also collaborate with other organizations to hold special exhibitions at external venues. In recent years, we have built and launched Sport Digital Archives, promoting the archiving and networking of sports-related materials through digitization.



The Prince Chichibu Memorial Sport Gallery



Program of the Tokyo Olympic Games (1964)



Special exhibition: Tokyo Games Through Uniforms, 1964 to 2020 (Ichikawa City)

The Musuem’s Website **https://www.jpnsport.go.jp/muse/**

# Prince Chichibu Memorial Rugby Stadium Relocation and Improvement

Given the significant aging of the current Prince Chichibu Memorial Rugby Stadium and the need to introduce universal design and accommodate diversifying needs, we have decided to relocate and improve the stadium as part of the "Jingu Gaien District Category 1 Urban Redevelopment Project," based on the Tokyo Metropolitan Government's planning and policies. Phase 1 construction of the new rugby stadium, which includes the main structural components such as the roof, commenced in February 2026.

## New Prince Chichibu Memorial Rugby Stadium (tentative name) Project

Improvement of the New Prince Chichibu Memorial Rugby Stadium has as its goal realization of the four concepts below, with the stadium envisioned as a venue where the future can be raised with the "Power of Sport".

| Key concepts | 1 Iconic stadium | 2 User-friendly | 3 Sustainability | 4 Experience the value of sport |
|---|---|---|---|---|

### Major Features of This Project

#### Private Finance Initiative Model (Build Transfer + Concession)

In implementing this project, the PFI model (BT + concession) was introduced from the perspective of easing the financial burden on JSC by way of improved profitability through privatization. As a result, the New Prince Chichibu Memorial Rugby Stadium (tentative name) will operate for 30 years once private contractors have designed and built the facilities. Raising of funds through the BT + concession model will be a first for national facilities.



#### All-Weather Stadium (Roofed)

Constructing an all-weather stadium will not only provide comfortable facilities for all who gather for rugby -- players, spectators, and supporters – it will have significance also from a perspective as a venue for a wide spectrum of uses such as other sports and events. Especially, in terms of convenience, the stadium will also have such benefits as (1) being usable in any weather conditions, (2) suppressing sound so as to alleviate any disturbance on the neighboring community, and (3) serving as a place where people can stay temporarily in the event of a disaster.

#### Artificial Turf

The field is maintained in top condition to for any events that may take place as a World Rugby-recommended artificial turf. Use of artificial turf should naturally improve the rate of stadium operation, and will also promote its use in many ways in addition to rugby.

#### The Wealth of Value Had by Sports Reaching the World

As a place of cultural exchange within the stadium, the stadium will support deeper learning of sports in such ways as locating a sport museum in the stadium to provide opportunities for intellectual stimulation and sharing enjoyment. In addition to goals of maintaining and advancing physical and mental health, we are striving for a stadium that will reach out broadly to people with the wealth of value that can be gained through sports, such as sports integrity and promotion of mutual understanding through international exchange, such that visiting the stadium allows one to feel the "Power of Sport" and the potential of sports.

| Facilities Overview | | |
|---|---|---|
| Seating capacity | Number of floors | Height |
| Approx. 15,000 seats | One basement level, eight above-ground floors | Approx. 46 m |



* Conceptual diagrams and stated information aresubject to change in the actual design and construction phases.



## Background to "Jingu Gaien District Urban Redevelopment Project" and "Prince Chichibu Memorial Rugby Stadium Relocation and Improvement"



The Jingu Gaien district ranks as one of the four major sports clusters as planned by the Tokyo government, and starting from the bid to host the Tokyo 2020 Olympics, events such as reconstruction of the Japan National Stadium have taken place. Regarding the district including the Prince Chichibu Memorial Rugby Stadium, at present, a chain of sports facilities improvement plans is under way while also allowing sports events to continue to be held, based on the Metropolitan government's urban redevelopment policies (above: completion image after redevelopment).

During this interval, the Rugby World Cup 2019 was held in Japan, with the event filling people with anticipation and excitement with highlights such as the Japanese team advancing to its first Best 8 after a long winning streak at the cheers of its fans.

As aging of the Prince Chichibu Memorial Rugby Stadium continues and along with the introduction of universal design and calls for accommodating diversifying needs, a "Basic Approach to Relocation and Improvement of the Prince Chichibu Memorial Rugby Stadium" covering various aspects based on the opinions and desires expressed by the Japan Rugby Football Union, such as the feasibility of preparing a competition environment at the world rugby level, and building of an all-weather rugby stadium, was presented at a "meeting of stakeholders for the promotion of rugby" hosted by the Japan Sports Agency. It covered aspects such as "a facility that will be comfortable to all who gather for rugby, players, spectators, and supporters", and "it is to be an all-weather rugby stadium that can be used comfortably for a wide range of uses such as other sports meets and all kinds of events, and it will be improved through a BT + concession-type PFI business model". JSC set out on improving the new Prince Chichibu Memorial Rugby Stadium in line with this basic approach.

| Milestones | |
|---|---|
| December 2011 | Tokyo government formulates "Tokyo in 2020" plan<br>・Jingu Gaien district ranked among four major sports clusters |
| June 2013 | Tokyo government decides on "Tokyo Metropolitan Planning – Jingu Gaien District Plan" |
| July 2016 | Tokyo government enters "Agreement to Study Basic Plan for Jingu Gaien District Urban Redevelopment" with JSC and other stakeholders<br>・Proposal presented to relocate and improve sports facilities in a reimprovement framework |
| November 2018 | Tokyo government formulates "Urban Redevelopment Policy for Jingu Gaien District after the Tokyo 2020 Olympics" |
| September to November 2019 | Holding of Rugby World Cup 2019 in Japan |
| January 2021 | "Basic Approach to Relocation and Improvement of the Prince Chichibu Memorial Rugby Stadium" presented at a meeting of stakeholders for the promotion of rugby (3rd convening) |
| June 2021 | JSC formulates "New Prince Chichibu Memorial Rugby Stadium (Tentative Name) Basic Plan" |
| July 2021 | JSC and other stakeholders submit "Tokyo Metropolitan Planning -- District Planning Proposal Setting Down Zones for Redevelopment in Jingu Gaien District" |
| September 2021 | JSC announces policy for implementing "New Prince Chichibu Memorial Rugby Stadium (Tentative Name) Improvement/Operation Project" |
| January 2022 | JSC tenders for offers from public-sector contractors for "New Prince Chichibu Memorial Rugby Stadium (Tentative Name) Improvement/Operation Project" |
| March 2022 | Tokyo government decides on change to "Tokyo Metropolitan Planning – Jingu Gaien District Plan" |
| November 2022 | JSC enters agreement on "New Prince Chichibu Memorial Rugby Stadium (Tentative Name) Improvement/Operation Project" |
| February 2023 | Tokyo government authorizes implementation of "(Tentative Name) Jingu Gaien District Type-1 Urban Redevelopment Project" |

## Initiatives in Jingu Gaien District Urban Redevelopment Project

Efforts are being made in the following issues.

#### Aging of Large-Scale Sports Facilities

A chain of upgrades to aging sports facilities representative of Japan that will also allow competitive events to continue to be held, to create sports clusters that bring sports closer to more people and that Japan can show the world

#### Insufficient Plaza Squares and Other Open Spaces

Looking forward to the next 100 years, enlarge the greenery and open spaces, the charm of Gaien, while allowing historical scenery such as the rows of gingko trees to remain

#### Inadequate Accessibility and Pedestrian Space for Events within the District

Promote a new combination-type of redevelopment representative of Japan by enhancing the pedestrian network so that many different kinds of visitors to the district including for spectator events can navigate safely and enjoyably



Increase greenery.



Create a safe and reliable sports environment.



Strive to be a base of disaster prevention to protect the region.

Jingu Gaien District Urban Redevelopment Project Website | **https://www.jingugaienmachidukuri.jp/**

## Japan National Stadium (MUFG Stadium)



The new Japan National Stadium was completed on November 30, 2019. While inheriting the history of the former National Stadium, it has been reborn as a stadium that promotes sports and culture for a new era. In 2021, it served as the main stadium for the Tokyo 2020 Olympic and Paralympic Games, and in September 2025, it hosted the World Athletics Championships Tokyo 25. Currently, it is widely used for sporting competitions such as track and field, football, and rugby, as well as cultural events.

### Started operation of the Japan National Stadium by a special purpose company

A concession system (public facility operation rights) was introduced for the operation and management of the Japan National Stadium in April 2025. This approach was adopted with the expectation that private-sector management would help reduce JSC's financial expenditure while increasing stadium use and providing high-quality services. The special purpose company (Japan National Stadium Entertainment Inc.) manages the facility based on three core business visions.

#### CHANGE 1

Implement business innovation through the introduction of a global business model (such as hosting a wide range of events, increasing the number of VIP rooms, and making large-scale investments)

#### CHANGE 2

Establish the stadium as the symbolic home of sport, leading the growth of the domestic sports community (by actively hosting major national and international competitions)

#### CHANGE 3

Create a beloved stadium that facilitates borderless connection and interaction (by developing a smart stadium and hosting integrated entertainment events that combine diverse content)






### Toward a World-class National Stadium

#### A Driving Force in the World of Sports

We collaborate with sports organizations to enhance the competitive environment and increase revenue.Aiming to further develop the sports industry, we will continue to serve as a central hub for sports by attracting both domestic and international events.



#### Operations that Improve Customer Satisfaction

We are implementing initiatives to enhance customer satisfaction for users and visitors by expanding variety types of services aimed at improving the spectator experience. This includes a comprehensive review of the number and variety of food and beverage outlets.



#### Collaborating with the Local Community and Creating Prosperity

We aim to develop a business model for initiatives that foster the mutual growth of the stadium and the local community by closely collaborating with residents, workers, and visitors to enhance the value of the community and promote prosperity.



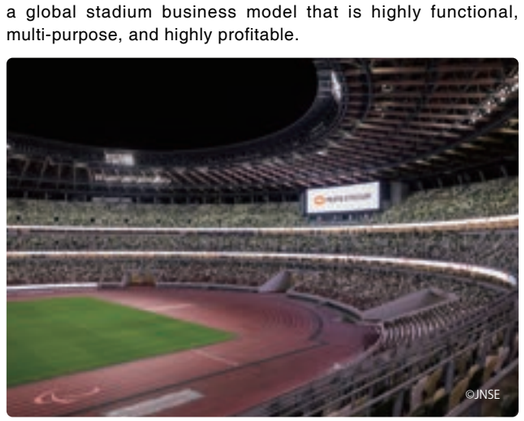
#### Promoting and Managing Events

In addition to sports events, we aim to create a stadium that attracts visitors every day by focusing on three key pillars: (1) concerts by top artists from Japan and abroad, (2) other cultural events, and (3) participatory events and leisure activities.



#### Introducing a Global Business Model

We are investing in the expansion of VIP areas and ICT infrastructure to transform our venue into a smart stadium. By generating synergy with sponsor companies and leveraging the venue as a platform for business innovation, we are introducing a global stadium business model that is highly functional, multi-purpose, and highly profitable.




**Facility Overview**

Site address: 10-1 Kasumigaoka-machi, Shinjuku-ku, Tokyo
Site area: Approx.109,800m² / Building coverage: Approx.69,600m²
Total floor area: Approx.192,000m² / Height: Approx.47m
Dimensions: Approx. 350m north-south, approx. 260m east-west
Number of floors: Two underground floors, five floors above ground
Structure: Steel construction, partly steel-reinforced concrete and reinforced concrete / Tracks: All-weather 400m x 9 lanes
Turf: Natural turf (underground temperature control system, water sprinkling system)

Japan National Stadium (MUFG Stadium) Official Website | **https://jns-e.com/**

**Japan High Performance Sport Center**
HPSC Department of General Affairs, Department of High Performance Sport Strategy,
Japan Institute of Sports Sciences (Department of Administration, Department of Sports Sciences, Department of Sports Medicine),
Department of Collaboration for High Performance Sport Research and Support, International Engagement & Information Department, AJINOMOTO NATIONAL TRAINING CENTER

# Research and Support for High Performance Sports

Japan Sport Council sees “High performance sport” as sports that compete for the best in the world. At the Japan High Performance Sport Center (HPSC), we provide Olympic / Paralympic Sports with the combined expertise of the Japan Institute of Sports Sciences (JISS) and the AJINOMOTO NATIONAL TRAINING CENTER (NTC) in the field of sports medicine and science, information, etc. as well as a high level daily training environment. HPSC and National Sports Federations (NFs) work together to develop and utilize resources in the most effective way to enhance high performance sport.

HPSC JAPAN HIGH PERFORMANCE SPORT CENTER

## Overview of Facilities

The Japan High Performance Sport Center (HPSC) manages and operates the following facilities:

- Japan Institute of Sports Sciences (JISS) to research and support sports medicine and science, information, etc.
- AJINOMOTO NATIONAL TRAINING CENTER (NTC), where top-level competitors can conduct intensive and continuous training at the same site
- AJINOMOTO FIELD NISHIGAOKA, Futsal Courts, Tennis Courts, and Toda Boat House

* NTC and Nishigaoka soccer stadium have introduced naming rights, and their facilities are named AJINOMOTO NATIONAL TRAINING CENTER and AJINOMOTO FIELD NISHIGAOKA.


Japan Institute of Sports Sciences (JISS)



AJINOMOTO NTC Indoor Training Center WEST



AJINOMOTO NTC Indoor Training Center EAST


AJINOMOTO NTC Track and Field



## Overview of Programs

### Research and Support for Enhancement of Athletic Performance

#### Sports Medicine / Science Support Programs

With regard to activities by NFs geared toward improving the international competitiveness of our Japanese top-level athletes and teams, we are contributing to the enhancement of athletes' performance through support in the fields of sports medicine and science, information, etc.

#### Sports Medicine / Science Research Programs

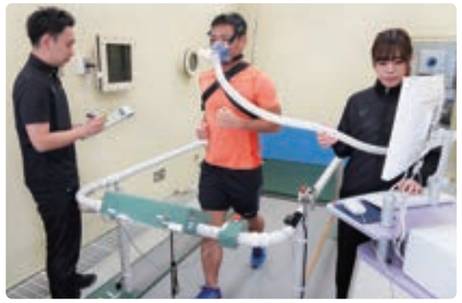
The Sports Medicine / Science Research Programs conduct research and development projects to generate knowledge and applications to enhance sports performance.

#### Sports Clinic Programs

Specialized staff with expertise in competitive sports, including sports doctors and athletic trainers, provide medical checks, clinical care, and rehabilitation for sports injuries, disabilities, and diseases among top-level athletes. This helps maintain and recover athletes' ideal conditions, supporting them in demonstrating their maximum competitive strength at various events, including the Olympic and Paralympic Games.

#### Female Athletes Research & Suport Project

In order for female athletes to continue to compete in good health and achieve high performance, we provide total support in sports medicine and science, in collaboration with expert staff from various fields.


Sports Medicine / Science Support Programs : Fitness Check


Sports Medicine / Science Research Programs : Wind Tunnel Lab


Sports Clinic Programs : Medical Check

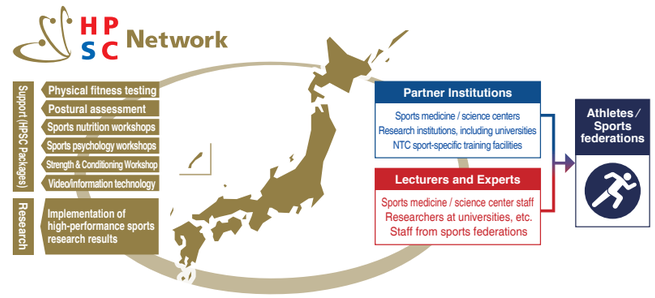
#### Japan Sports Agency Projects

- The High Performance Support Project
- The Enhancement of HPSC Infrastructure through Technology Innovation Project

### Cooperation and Collaboration with Regions / Universities

#### JHPSC Network

The Japan High Performance Sport Center Network Project has been developing “JHPSC packages” which are contents based on methods and knowledge of sports medicine / science support for high-performance athletes provided by JHPSC. By establishing a supportive environment for high-performance athletes in the region and accelerating the development of experts in sports medicine / science, we aim to provide high-quality support throughout the country.




#### Industry-Academia Collaboration

We value collaboration with academia and industry in order to enhance the capability of HPSC and also to provide learning and practice opportunities for developing people in sports medicine, science, and information, through leveraging the advanced research activities and facilities for high-performance sport at HPSC.

#### Partner Universities and Institutions

**(in order of agreement date) (16 universities/institutions, as of April 2026)**

National Institute of Fitness and Sports in KANOYA / Sendai University / Waseda University / University of Tsukuba / Nippon Sport Science University / Osaka University / Nara Institute of Science and Technology / Osaka University of Health and Sport Sciences / The University of Tokyo / Asahi University / Ritsumeikan University Graduate School of Sport and Health Science / Juntendo University / Kitami Institute of Technology / Sapporo Medical University / Institute of Science Tokyo / National Center for Child Health and Development

We have launched the official Information Website as part of the joint project "JSC High Performance Sport Center Total Conditioning Research Project NEXT" with Otsuka Holdings Co., Ltd.



Visit our website to access:

- Position Paper on Total Conditioning for Athletes (Newly published in 2026)
- Guidelines (Academic Book) & Handbooks (Booklets)
- Seminar & Workshop Information

https://hpsc-totalconditioning.jpnsport.go.jp/

**Japan High Performance Sport Center**
HPSC Department of General Affairs, Department of High Performance Sport Strategy,
Japan Institute of Sports Sciences (Department of Administration, Department of Sports Sciences, Department of Sports Medicine),
Department of Collaboration for High Performance Sport Research and Support, International Engagement & Information Department, AJINOMOTO NATIONAL TRAINING CENTER

## High Performance Project (Strategic Enhancement)

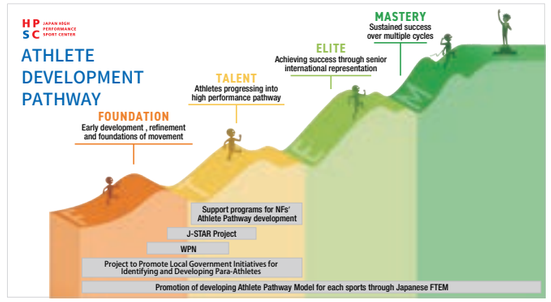
### Support Program for the NFs Long-term High Performance Sport Strategy

The Japanese Olympic Committee (JOC), the Japanese Para-Sports Association (JPSA) / the Japanese Paralympic Committee (JPC), and JSC formed the “Collaborative Team” to support NFs with the implementation of the strategic development plan formulated by these governing bodies (a mid-to-long-term plan over two Olympic / Paralympic cycles). The Collaborative Team supports promotion of the PDCA cycle through activities such as planning support, providing information and workshop leading to solutions in strategy implementation, and conducting review meetings based on the strategic development plan. We promote the establishment of development and strengthening system, contributing to the enhancement of NFs international competitiveness.




### Athlete Development Pathway Project

We support the establishment of systems to identify and develop athletes who will compete in future Olympic and Paralympic Games. To build a strong and sustainable athlete development pathway from promising regional athletes to medal-potential athletes, we operate the “World-class Pathway Network (WPN)" in collaboration with related organizations involved in regional talent identification and development programs. In addition, we implement nationwide talent identification initiatives such as the “JAPAN RISING STAR PROJECT (J-STAR)" and other programs in cooperation with NFs.

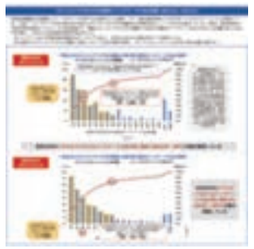



## International Engagement & Information

### Information & Knowledge

We collect and analyze information related to high-performance sports from various perspectives. Through information and knowledge management, we aim to contribute to the development and delivery of high-performance sport policies and strategies.

Performance analysis based on results in benchmark events



### International Network Management

We establish and strengthen our international network with strategic partners, and develop and promote a range of collaborative projects and research activities.

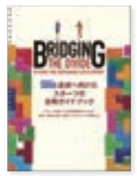



### Capacity Building

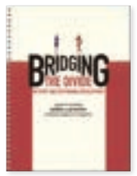
In collaboration with our international network of partners, we plan develop, and deliver capacity-building systems, programs, contents (materials & tools),etc. for human resource development with a particular focus on the nextgeneration in Japan and worldwide.

Guidebook on Programme Management of initiatives using Sport for Sustainable Development, jointly developed by JSC and sportanddev

Guidebook on managing initiatives using Sport for Sustainable Development, jointly developed by JSC and the international NGO, sportanddev.




(Japanese)
https://www.iir.jpnsport.go.jp/jp/sdgs/




(English)
https://www.iir.jpnsport.go.jp/en/sdgs/




(Spanish)
https://www.iir.jpnsport.go.jp/esp/sdgs/

HPSC Website | **https://www.jpnsport.go.jp/hpsc/**





# Cooperation and collaboration with related organizations

## Collaboration with Local Governments: Building the JAPAN SPORT NETWORK

JSC established the regional cooperation network JAPAN SPORT NETWORK (JSN) in 2013 as the only independent administrative entity bearing onus for promoting sports, in order to play a central role in further cooperation and collaboration between those concerned in sports.
At the end of May 2026, a total of 915 local governments of all sizes have joined JSN, ranging from prefectures and ordinance-designated cities down to special wards, small towns and villages. Since its launch, the number of municipalities participating in JSN has steadily increased, and it has now evolved into the largest regional collaboration network in the field of sports policy.

### “Power of Sport” Joint Declaration

The Basic Act on Sport regards sports as a “universal human culture”, and proclaims that living a happy and prosperous life through sport is a “right of all people”. The Japan Sport Council and local governments have made a “Power of Sport” Joint Declaration and are working toward realization of the principles of the Basic Act on Sport.

### Supporting Sports Administration and the Promotion of Community Sports

As the comprehensive sports policy platform aimed at revitalizing communities and sports, we provide information services—such as the distribution of email newsletters, seminars, and research activities—to member organizations of the JSN.


Innovation in Regional Sport Policy Forum (2019, Tokyo)




### “Support Flag”, the concept behind the logo for collaboration between local governments and JSC

The perfect circle represents JSN as the platform, while the adjacent lines represent the flags of each local government. Together, they form the letter “J”. The design also subtly forms the letter “S” from the word “SPORT.”

The green section of the logo symbolizes “growth” while the blue section represents “trust”. Blue conveys the reliability of the information disseminated through JSN, while green represents the development that occurs as collaboration and partnerships deepen. Together, both colors reflect the fresh and energetic image of sports.

The overlapping flags rising upward symbolize the expansion of JSN as more local governments join. The color deepens from blue to green as we climb the logo, representing the increasing depth and richness of information and initiatives that is collected and provided as cooperation strengthens over time.

## SPORT FOR TOMORROW


Knowledge transfer from Japanese referees toward operational staffs of ASEAN Para Games [Official program of 50th year of ASEAN-Japan Friendship and Cooperation “Referees' dispatchment program toward the 12th ASEAN Para Games”]

Sport for Tomorrow (SFT) is one of the legacies of Tokyo 2020 Olympic and Paralympic Games in the field of international cooperation and exchange through sport. It aims to harness the power of sport, contributing to the achievement of SDGs by utilizing knowledge and experience of Japan.
JSC serves as the secretariat of the SFT Consortium, which is comprised of Japan Sports Agency, the Ministry of Foreign Affairs of Japan, and other organizations in the public and private sectors. Based on the accomplishment of the past SFT towards Tokyo 2020 games (FY2014-FY2021), we lead to realize sustainable society through sport, strengthening partnership with various organizations.

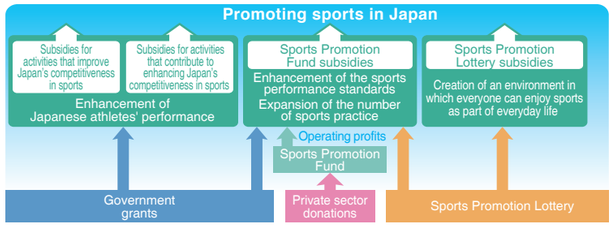
- **Management of secretariat, development of SFT Consortium network**
- **Development of individual projects focused on priority areas of cooperation and SDG issues**

Sport for Tomorrow Consortium Secretariat
Tel：+81-(0)3-6804-2776
Email：sft.info@jpnsport.go.jp
https://www.sport4tomorrow.jpnsport.go.jp/

# Support for sports promotion, and operation of the Sports Promotion Lottery

### Financial support for sports organizations through the Sports Promotion Lottery, the Sports Promotion Fund, and government grants

In order to promote and popularize Japanese sports, including creating and improving sport environments in the region, discovering and developing future elite athletes, and enhancing International competitiveness in sport, we subsidize projects to promote sports (e.g. Sports Promotion Lottery subsidies, Sports Promotion Fund subsidies, subsidies for activities that contribute to enhancing Japan's competitiveness in sports, and subsidies for activities that improve Japan's competitiveness in sport).

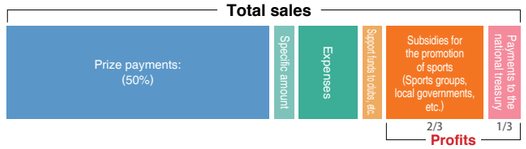





## Sports Promotion Lottery

### How the Sports Promotion Lottery works

The Sports Promotion Lottery was introduced in 2001 with the aim of securing new funding sources in order to creat and improve Japan's sport environments. Profits are allocated from the sports promotion lottery sales revenue, after deductions of payouts to lottery winners, expenses, and provisions for specific work (allocation for expenses such as improvement of sports facilities for international sporting events). Two-thirds of the profits are used to subsidize projects that aim to promote sports, while the remaining one-third is paid to the national treasury.




Since FY2002, we have been providing subsidies for sports promotion projects carried out by local governments and sports organizations, ranging from creating environments where everyone can easily enjoy sports to developing athletes who compete on the world stage. To date, we have subsidized 39,087 projects, totaling approximately 310.4 billion yen. (subsidies for FY2026 indicates the amount allocated)

### About the Sports Lottery

Various types of sports lottery products are available. These include prediction-based products for multiple soccer matches ("toto," "mini toto," "totoGOAL3," "totoGOAL2"); products in which a computer randomly selects match result predictions("BIG," "MEGA BIG," "100yen BIG," "BIG1000," "mini BIG"); and "WINNER," which allows participants to predict the outcome of a single soccer or basketball match. In addition, in September 2026, "DUNK" ("DUNK10" and "DUNK6"), a new basketball lottery requiring no predictions, was introduced.Total sports lottery sales for FY2025 reached approximately 138.1 billion yen. Since sales began in 2001, proceeds from the sports lottery have provided significant support for the promotion and development of sports in Japan.

*Persons under 19 years of age are prohibited by law from purchasing or receiving sports lottery tickets, and are ineligible to claim payouts.
*A portion of the proceeds from WINNER sales is allocated to improving the environment for J.League and B.LEAGUE players and to strengthening clubs.

| BIG | toto | WINNER | DUNK |
|---|---|---|---|
| Soccer matches<br>Leave it to chance<br>No predictions required | Enjoy predicting multiple soccer matches | Pick any soccer or basketball match and predict the outcome | New!<br>Basketball lottery requiring no predictions |

## Sports Promotion Fund

### How the Fund subsidy works

The Sports Promotion Fund was created in 1990 with an initial investment from the government to achieve the improvement of the international competitiveness in sport of Japan as well as expanding the sports fan base. Currently, the operating profit from funds based on public donations and government grants have been distributed as subsidies for sports activities undertaken by sports organizations, individual athletes and coaches.

### How to donate to the Sports Promotion Fund

The JSC makes efforts to secure financial resource for subsidies through encouraging donations to the fund from individuals and corporations. Additional donations come from the profits of vending machines set up in cooperation with national university corporations, local public entities, sports organizations, and other organizations.

**Rakuten Bank account**
Branch code 211 Account number 7005804
Name of the account holder Japan Sport Council

**PayPay Bank account**
Branch code 001 Account number 0704490
Name of the account holder Japan Sport Council

**Yucho Bank Postal Transfer account (Yubin-furikae account)**
Account number 00110-0-539813
Name of the account holder Japan Sport Council Sports Promotion Fund

スポーツ振興基金
独立行政法人日本スポーツ振興センター

## Grants from the National Government

### Subsidies to Enhance International Competitiveness in Sport

Since FY2003, JSC has provided subsidies for competitive sports development programs that strengthen domestic top leagues. Since FY2015, to improve our international competitiveness and help Japanese national team athletes win medals at major international competitions such as the Olympic and Paralympic Games, we have provided subsidies for athletic performance improvement programs that support the ongoing athlete development activities carried out by sports organizations. Since FY2022, we have provided subsidies for programs that strengthen the organizational foundations of sports organizations.

Support for sports promotion, and operation of the Sports Promotion Lottery Website
**https://www.jpnsport.go.jp/sinko/**

Sports Promotion Lottery Official Website
**https://www.toto-dream.com/**





# Implementation of Injury and Accident Mutual Aid Benefits

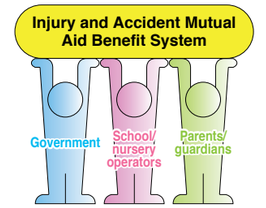
### Operation of the Injury and Accident Mutual Aid Benefit System and Providing Information for Preventing Accidents

Provides medical expenses for injuries and accidents that occur to school children while under school or nursery supervision, and information for preventing accidents in the school or nursery.

## Payment of Injury and Accident Mutual Aid Benefits

The Injury and Accident Mutual Aid Benefit System provides benefits (medical expenses, disability compensation or death compensation) in cases of injury, illness, disease, accident, or death that occur to students and younger children while under the supervision of schools or nurseries based on a contract (injury and accident mutual aid benefit contract) between the JSC and school operators.
Mutual aid benefits are disbursed for injuries and accidents that occur during class hours based on the school curriculum (including childcare hours at nurseries), as well as during extra-curricular instruction hours, during breaks (including before class and after school), or on the way to and from school (or nurseries).

In FY2025, at schools and other educational institutions across the country, 15.25 million people-over 90% of total child students-enrolled in the system and aid was given to 1.43 million cases times during the year.




Mutual aid system consisting of the government, school/nursery operators, and parents/guardians

**Applicable schools**

| | |
|---|---|
| Type of school | Compulsory education school, high school, technical college, kindergarten, certified kindergarten and nursery school kodomo-en,Upper Secondary Specialized Training School, childcare center |

**Benefit amount**

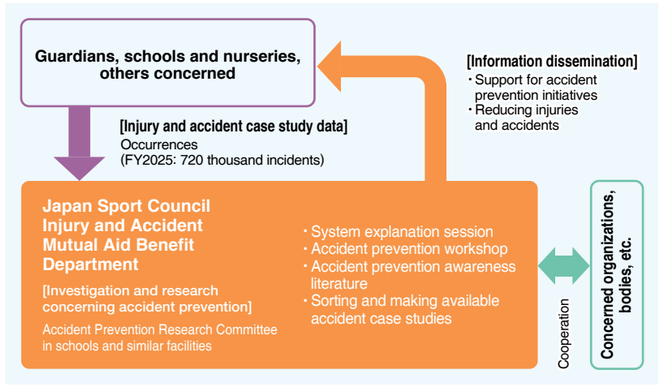
| | |
|---|---|
| Medical expenses | In principle, 4/10 of "the amount required for treatment", which is a similar standard to the expenses provided by medical insurance. |
| Disability compensation | The compensation ranges from 40 million yen (Grade 1) to 880,000 yen (Grade 14), depending on the level of disabilities. (Half amount in the case of accidents occurred while on the way to and from school) |
| Death compensation | 30 million yen (Half amount in the case of a sudden death unrelated to physical exercises in school, and accidents occurred while on the way to and from school) |

**Injury and accident mutual aid benefits paid in FY2025**

| | Medical expenses | Disability compensation | Death compensation | Total |
|---|---|---|---|---|
| Number of cases | 1,434,024 | 340 | 42 | 1,434,406 |
| Amounts (in units of 1,000 yen) | 10,904,824 | 1,729,240 | 1,055,000 | 13,689,064 |

## Providing Information for Preventing Accidents

Making use of information on accidents gained through operating mutual aid benefits, we sort and analyze case and statistical data, do investigative research, and provide this in an easy-to-understand format to school or nursery to support endeavors in preventing accidents at such places.




**< Samples of Accident Prevention Materials >**




"Injury and Accident Mutual Aid Benefit Web" Website | **https://www.jpnsport.go.jp/anzen/**

# Ensuring Sport Integrity

**“The integrity of sport is a precondition to protect and maximise the contribution of sport to sustainable human and social development.” (CoE, 2020)**

Integrity in sport refers to a state in which sport is not undermined by various threats and retains its values. In other words, it is a condition in which sport remains coherent with its inherent values and serves as a foundation for its contribution to the sustainable development of society. JSC addresses the various threats that undermine the values of sport and, in collaboration with relevant organizations, contributes to an environment in which athletes’ rights are fully respected and all those involved in sport can participate safely and fairly.

## Factors that Threaten Sport Integrity




References: Council of Europe (2020). Guidelines on sport integrity.
Oxford Research A/S (2010). Examination of Threats to the Integrity of Sports.

## Governance and compliance

### Governance and Compliance Assessment Service for National Sports Federations

JSC assesses the governance and compliance of national sports federations according to their specific situations, and supports their efforts toward improvement through expert advice and feedback.

### Provision of Training Opportunities for Sport Organizations

JSC offers training opportunities and develops related content to support sport organizations in their efforts to ensure sport integrity.

### Operation of the Sport Governance Website

JSC operates the Sport Governance Website to promote transparency and information disclosure by sport organizations.

Website | **https://www.jpnsport.go.jp/corp/english/activities/tabid/549/Default.aspx**

### Governance Support Committee for Sport Organizations

When a national sport federation faces governance-related issues or concerns, and third-party advice or involvement is required, the committee provides support from external experts such as lawyers and certified public accountants.

## Independent consultation against violence and harassment for elite athletes

### Consultation Service for Elite Athletes

JSC operates a dedicated consultation service for elite athletes, providing expert support for issues such as violence, harassment, and inappropriate conduct in sports instruction. Training programs are also provided to help prevent harassment in coaching environments, contributing to safer and more respectful sporting environments.

## Anti-Doping

### Intelligence and Investigations

JSC operates a doping reporting platform, and collects and shares information with relevant organizations to help detect and identify anti-doping rule violations that cannot be uncovered through testing alone.

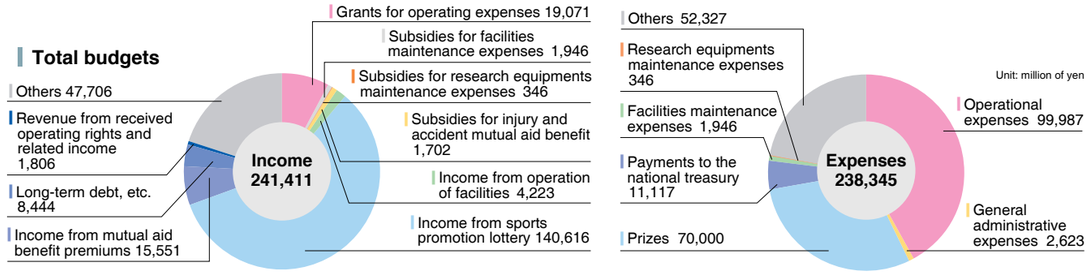
### The Japan Anti-Doping Disciplinary Panel

JSC is responsible for operating the Japan Anti-Doping Disciplinary Panel which has jurisdiction to determine the existence of anti-doping rule violations and impose relevant consequences.





# Annual Planned Budget for FY2026




* Transfers occur between accounts within the same segment, those are offset when those appear as both income and expense items on the profit and loss statement.

**JSC’s accounting is categorized into multiple accounts.The annual planned budget for FY2026 for each account is shown as follows.**

Unit: million of yen

### Lottery account

| Income | |
|---|---|
| Categories | Amounts |
| Income from sports promotion lottery operation | 140,616 |
| Reversal of reserve for sports promotion lottery preparation fund | 23,192 |
| Interest Income | 403 |
| Reversal of reserve fund | 8,645 |
| Total | 172,856 |

| Expenses | |
|---|---|
| Categories | Amounts |
| Operational expenses | 62,062 |
| Personnel expenses | 671 |
| Expenses for sports promotion lottery operation | 38,199 |
| Expenses for sports promotion lottery assistance operation | 23,192 |
| General administrative expenses | 175 |
| Prizes | 70,000 |
| Payments to the national treasury | 11,117 |
| Transfer to the specific tasks account | 7,000 |
| Transfer to sports promotion lottery preparation fund | 22,235 |
| Total | 172,589 |

### Mutual aid benefit account

| Income | |
|---|---|
| Categories | Amounts |
| Subsidies for injury and accident mutual aid benefit | 1,702 |
| Mutual aid benefit premiums | 15,328 |
| Transfer from special exemption clause | 194 |
| Interest Income | 214 |
| Total | 17,437 |

| Expenses | |
|---|---|
| Categories | Amounts |
| Aid benefit payments | 13,648 |
| Operational expenses | 2,899 |
| Total | 16,547 |

### Special exemption clause account

| Income | |
|---|---|
| Categories | Amounts |
| Mutual aid benefit premiums | 224 |
| Interest Income | 25 |
| Total | 248 |

| Expenses | |
|---|---|
| Categories | Amounts |
| Transfer to the injury and accident mutual aid benefit account | 194 |
| Operational expenses | 29 |
| Total | 223 |

### Specific tasks account

| Income | |
|---|---|
| Categories | Amounts |
| Transfer from lottery | 7,000 |
| Reversal of reserve for specific tasks preparation fund | 5,500 |
| Long-term debt, etc. | 8,444 |
| Long-term debt, (inter-account accommodation) | 8,444 |
| Interest Income | 112 |
| Total | 21,056 |

| Expenses | |
|---|---|
| Categories | Amounts |
| Operational expenses | 0 |
| Expenses for construction of New National Stadium | 0 |
| Yoyogi National Stadium earthquake-proofing | 0 |
| National Training Center expansion land acquisition | 0 |
| Transfer to specific tasks preparation fund | 7,000 |
| Non-business expenditure | 13,979 |
| Loan redemption, etc | 13,829 |
| Interest expenses | 149 |
| Total | 20,979 |

### General account

| Income | |
|---|---|
| Categories | Amounts |
| Grants for operating expenses | 19,071 |
| Subsidies for facilities maintenance expenses | 1,946 |
| Subsidies for research equipments maintenance expenses | 346 |
| Income from sports promotion fund operation | 88 |
| Revenue from received operating rights and related income | 1,806 |
| Income from the National Stadium operation | 2,930 |
| Income from the JISS operation | 329 |
| Income from the NTC operation | 963 |
| Income from the National Center for Mountaineering Education operation | 1 |
| Income from sports and health education and promotion activities | 22 |
| Income from consigned operations | 2,112 |
| Income from donations | 38 |
| Non-operational income | 137 |
| Interest Income | 43 |
| Others | 19 |
| Reversal of reserve funds for sports facility upkeep and improvements | 157 |
| Total | 30,008 |

| Expenses | |
|---|---|
| Categories | Amounts |
| Operational expenses | 21,349 |
| Personnel expenses (operations staff and executives) | 3,168 |
| Expenses for the National Stadium operation | 2,312 |
| Expenses for the JISS operation | 2,011 |
| Expenses for the NTC operation | 2,087 |
| Expenses for the National Center for Mountaineering Education operation | 56 |
| Expenses for the Sports Promotion fund | 969 |
| Expenses for competitiveness enhancement | 10,250 |
| Expenses for supporting organization infrastructure enhancement | 63 |
| Expenses for project to enhance fairness in the sports activity environment | 68 |
| Expenses for sports and health education and promotion activities | 365 |
| Expenses for consigned operations | 2,112 |
| General administrative expenses | 2,448 |
| Personnel expenses (administration staff and executives) | 916 |
| Property expenses | 1,532 |
| Facilities maintenance expenses | 1,946 |
| Research equipments maintenance expenses | 346 |
| Reserve funds | 1 |
| Total | 28,202 |

* Cumulative amounts may not add up to the totals as a result of the rounding of numbers.

* The “Subsidies for facilities maintenance expenses”, “Subsidies for research equipments maintenance expenses” and “Income from donations” under “General account” include the amounts carried over from the previous fiscal year and are expected to be spent during this fiscal year.

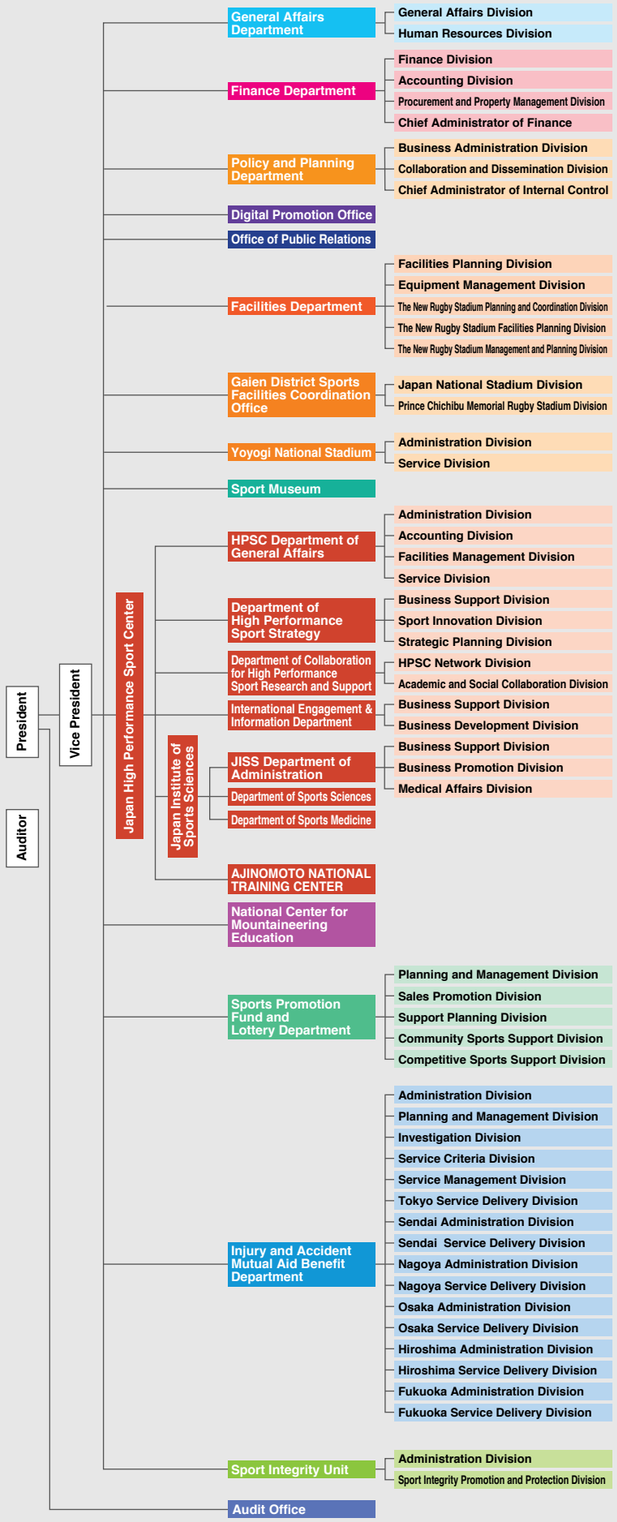
### Status of Capital

Unit: million of yen

| Category | Balance at the beginning of FY2025 | Increase in FY2025 | Decrease in FY2025 | Balance at the beginning of FY2026 |
|---|---|---|---|---|
| Government investment | 257,355 | - | - | 257,355 |

# Organization Chart

## JAPAN SPORT COUNCIL




*As of April 1, 2026

## Contact List

**Gaien Office**
4-1 Kasumigaokamachi, Shinjuku-ku, Tokyo 160-0013
NIPPON SEINENKAN / Japan Sport Council Bldg.
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